



Halton District School Board

Report Number: 09039

Date: February 18, 2009

INFORMATION FOR DECISION

TO: The Chair and Members of the
Halton District School Board

FROM: Wayne Joudrie, Director of Education

RE: Ward 3 Oakville Program and Accommodation Alternatives

RECOMMENDATION

Be it resolved that the Halton District School Board approve the following program and accommodation alternatives for use in the community consultation process:

- A1 Two dual track JK-Grade 8 schools (Clearview and New Central) and one English single track JK-Grade 8 school (Maple Grove).*
 - A2 Two dual track JK-Grade 8 schools (Clearview and Linbrook) and one English single track JK-Grade 8 school (Maple Grove).*
 - B Two English single track JK-Grade 8 schools (Clearview and EJ James) and one French Immersion single track Grade 1-8 school (Maple Grove).*
 - C1 One dual track JK-Grade 8 (Clearview), two English single track English JK-Grade 8 schools (Maple Grove and New Central) and one single track French Immersion school Grade 1-8 school (EJ James)*
 - C2 One dual track JK-Grade 8 school (Clearview), two English single track English JK-Grade 8 schools (Maple Grove and Linbrook) and one French Immersion single track school Grades 1-8 school (EJ James)*
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Background

On February 4, 2009 the Board approved a motion outlining the community consultation process.

The process has three major components. They are:

- informing the community,
- gathering input from the community, and,
- decision-making.

The services of Watson and Associates Ltd. were retained to support the development of alternatives for community consideration. The original PARC 14 report was referenced in the generation of the alternatives. The alternatives were designed with consideration to the following intents of the Board:

- **Enhanced Services:**

The Board intends to enhance the services and facilities offered to students in Ward 3 Oakville in a manner that is educationally sound and fiscally responsible.

- **Responding to Changes in the Community**

The Ward 3 Oakville community has changed and as a result, the Board intends to align the services and facilities offered to students in Ward 3 Oakville consistent with current and projected student need.

- **Broad Public Input:**

The Board intends to continue to consult the community in a manner encouraging broad public input prior to making a final decision with respect to accommodations in Ward 3 Oakville, as outlined in the process detailed in Report 09028.

Senior staff reviewed the alternatives and assessed each using the following three parameters:

1. Educationally sound
2. Fiscally responsible
3. Political/community support

Educationally Sound:

A key consideration is enrolment size. We utilized the minimum ideal organizational enrolment of at least two classes of every grade. This generates a minimum ideal standard of 450 students in a JK-Grade 8 school; 370 students in a Grade 1-8 school; and 350 students in a JK-Grade 6 school. In the JK-Grade 8 model, this also generates a stronger complement of ancillary staff (ie: vice-principal, full time Special Education Resource Teacher (SERT), teacher librarian, specialist teachers in art, physical education and music).

Although alternatives were considered utilizing the JK-Grade 6 and a Grade 7/8 school model, these are not recommended for consideration as we believe the multiple transitions should be avoided where possible. There is evidence student performance may suffer within a multiple transition environment. This is consistent with the approach of the Halton District School Board with respect to the building of new elementary schools. They are consistently built in the JK-Grade 8 model.

Financially Responsible:

We evaluated potential alternatives with respect to our ability to fund any new construction and renewal within the estimated proceeds of disposition of the surplus sites. All of the recommended alternatives result in a positive cash flow for the Board from a capital investment perspective.

A second consideration with respect to fiscal responsibility was the volume of busing required. It was our goal to optimize busing requirements as these are ongoing costs to the Board.

Utilization does have an impact on the Board's ability to fund operating, administrative and facility renewal needs. Each alternative is designed to deal with accommodation within the 2010-2015 window. The projections beyond 2015 show a continuing decline that would have an impact on the Board's ability to fund these ongoing costs.

It should be noted however, that no consideration for increases in enrolment due to program enhancement and stabilization have been factored in to these enrolment figures. There is a belief that enhancing our facilities and services and resolving the long-standing accommodation issues will result in a larger market share within Ward 3 Oakville. We anticipate a significant change in enrolment patterns in Clearview with the addition of a new school.

Political/Community Support:

During the past two years, the Board completed a PARC for Ward 3 Oakville. The final determination of the Board was contested on the basis of process. The provincial facilitator reviewed the Board's process and identified a flaw in terms of not providing alternatives at the outset. A contingent of our Ward 3 community was dissatisfied with the process and the determination of the Board. There continues to be some discontent with respect to the community consultation process.

A consistent message from the community is that they recognize status quo is not appropriate. Individuals and groups have stated they are interested in coming to a good resolution to this long-standing debate. With this in mind, alternatives C1 and C2 were added for the Board's consideration. It does not fully satisfy the "educationally sound" component outlined above, but still moves along the spectrum of "enhancing the services and facilities offered to students in Ward 3 Oakville" as outlined in the intent statement.

Why A1/A2 and C1/C2?

The alternatives provided include two versions of A and two versions of C. The difference between the first and second versions of these alternatives is whether we use New Central (A1 and C1) or Linbrook (A2 and C2) schools. With respect to these versions, New Central would be the best location with respect to centrality within the western section of Ward 3 Oakville. However, the lot shape at New Central may cause challenges for either new construction or additions. The ability to provide bus accessibility to ensure site plan approval may be problematic. As an alternative version, Linbrook has some additional flexibility with respect to busing access and the incorporation of additions to the current school layout. However, the location is more northerly and as a result would create a need for additional busing.

Why no Chisholm School?

In an earlier version of Alternatives C1 and C2, Chisholm Public School was included as the JK-Grade 8 English school in the eastern portion of Ward 3 Oakville. Upon review of the site, it was determined the challenges associated with increasing the capacity to 400 students (with the addition of a double gym and intermediate specialty rooms) rendered the site as non-viable. The Maple Grove site is larger and has the capacity to receive the additional student and program enhancements.

Present Situation:

The present situation in Ward 3 Oakville is that the Board has six schools (New Central, Brantwood, EJ James, Maple Grove, Linbrook and Chisholm School). The enrolment projection for 2010 is 1661 students and there are currently 852 students who qualify for busing.

Other Alternatives Considered:

There were other alternatives considered which did not meet either the educational or fiscal objectives of the Board. They included:

- Three dual track JK-Grade 8 schools (Clearview, Maple Grove and New Central). In this alternative the FI numbers are too low to maintain a viable program.
- One dual track JK-Grade 8 school (Clearview), two single track English JK-Grade-6 schools (Maple Grove and New Central) and one single track French Immersion Grades 1-8 with dual track for Grade 7/8 school (EJ James). This alternative creates an additional transition into middle school. It is recommended this be avoided.

- Four dual track JK-Grade 8 schools (Clearview, New Central, Maple Grove and Chisholm). This alternative results in enrolment significantly below the minimum ideal identified above. It also creates FI enrolments that are too small to be viable.
- Use of other available lands within Ward 3 Oakville as an alternative to current school locations. The Board does not own these sites so working through a purchase/sale of land was deemed non-viable at this time.

Budget:

Each of the alternatives has a summary sheet attached to this report (appendix A). In each case, the cost of construction/renewal is offset through revenues projected through proceeds of disposition of surplus sites with the exception of alternative C2 which shows a funding challenge of approximately \$850,000.

Respectfully submitted,


DIRECTOR OF EDUCATION

Alternative A1:

Clearview dual track JK-8	Current	2010	2015	Busing #'s
Current OTG Capacity	Nil			
Proposed OTG Capacity		500	500	
Projected Enrolment		~572	~507	~137 (FI)

	Construction/Renovations/Materials	Estimated Costs
Program and Accommodation Enhancements	New School Construction -500 pupils	10,755,000
Program Support Materials		
Total Cost of Project		10,755,000

New Central dual track JK-8	Current	2010	2015	Busing #'s
Current OTG Capacity	161			
Proposed OTG Capacity		400	400	
Projected Enrolment		~478	~427	~140 (FI/ E)

	Construction/Renovations/Materials	Estimated Costs
Program and Accommodation Enhancements	Replacement School -400 pupils	9,200,000
Program Support Materials		
Total Cost of Project		9,200,000

Maple Grove English JK-8	Current	2010	2015	Busing #'s
Current OTG Capacity	302			
Proposed OTG Capacity		500	500	
Projected Enrolment		~611	~535	~170 (E)

	Construction/Renovations/Materials	Estimated Costs
Program and Accommodation Enhancements	Double Gym and Intermediate Specialty Program Rooms	5,642,600
Program Support Materials	Science Equipment Music Equipment Library Resources Physical Education Equipment	5,000 40,000 50,000 17,000
Total Cost of Project		5,754,600

Budget -- Alternative A1:

Clearview	10,755,000
New Central	9,200,000
Maple Grove	5,754,600
Total Estimated Costs	25,709,600

Projected Revenue Alternative A1: Proceeds of Disposition (estimates as of Sept 2008)-

Chisholm	4,170,000
Linbrook	10,420,000
EJ James	6,480,000
Brantwood	7,500,000
Total Estimates Revenue:	28,570,000

ALTERNATIVE A2:

Clearview dual track JK-8	Current	2010	2015	Busing #'s
Current OTG Capacity	Nil			
Proposed OTG Capacity		500	500	
Projected Enrolment		~572	~507	~137 (FI)

	Construction/Renovations/Materials	Estimated Costs
Program and Accommodation Enhancements	New School Construction -500 pupils	10,755,000
Program Support Materials		
Total Cost of Project		10,755,000

Linbrook dual track JK-8	Current	2010	2015	Busing #'s
Current OTG Capacity	236			
Proposed OTG Capacity		400	400	
Projected Enrolment		~478	~427	~205 (FI/E)

	Construction/Renovations/Materials	Estimated Costs
Program and Accommodation Enhancements	Double Gym and Intermediate Specialty Rooms	4,808,000
Program Support Materials	Science Equipment Music Equipment Library Resources Physical Education Equipment	5,000 40,000 50,000 17,000
Total Cost of Project		4,920,000

Maple Grove English JK-8	Current	2010	2015	Busing #'s
Current OTG Capacity	302			
Proposed OTG Capacity		500	500	
Projected Enrolment		~611	~535	~170 (E)

	Construction/Renovations/Materials	Estimated Costs
Program and Accommodation Enhancements	Double Gym and Intermediate Specialty Rooms	5,642,600
Program Support Materials	Science Equipment Music Equipment Library Resources Physical Education Equipment	5,000 40,000 50,000 17,000
Total Cost of Project		5,754,600

Budget Alternative A2:

Clearview	10,755,000
Linbrook	4,920,000
Maple Grove	5,754,600
Total Estimated Costs	21,429,600

Projected Revenue Alternative A2: Proceeds of Disposition (estimates as of Sept 2008)-

Chisholm	4,170,000
New Central	6,480,000
EJ James	6,480,000
Brantwood	7,500,000
Total Estimates Revenue:	24,630,000

ALTERNATIVE B:

Clearview English JK-8	Current	2010	2015	Busing #'s
Current OTG Capacity	Nil			
Proposed OTG Capacity		500	500	
Projected Enrolment		~620	~544	~126 (E)

	Construction/Renovations/Materials	Estimated Costs
Program and Accommodation Enhancements	New School Construction -500 pupils	10,755,000
Program Support Materials		
Total Cost of Project		10,755,000

EJ James English JK-8	Current	2010	2015	Busing #'s
Current OTG Capacity	377			
Proposed OTG Capacity		500	500	
Projected Enrolment		~579	~509	~400 (E)

	Construction/Renovations/Materials	Estimated Costs
Program and Accommodation Enhancements	Enhanced Intermediate Specialty Rooms and JK/K additions	3,333,000
Program Support Materials	Primary Classrooms Materials	20,000
Total Cost of Project		3,353,000

Maple Grove FI track 1-8	Current	2010	2015	Busing #'s
Current OTG Capacity	302			
Proposed OTG Capacity		400	400	
Projected Enrolment		~462	~416	~365 (FI)

	Construction/Renovations/Materials	Estimated Costs
Program and Accommodation Enhancements	Double Gym and Intermediate Specialty Rooms	3,857,500
Program Support Materials	Science Equipment Music Equipment Library Resources Physical Education Equipment	5,000 40,000 50,000 17,000
Total Cost of Project		3,969,500

Budget Alternative B:

Clearview	10,755,000
EJ James	3,353,000
Maple Grove	3,969,500
Total Estimated Costs	18,077,500

Projected Revenue Alternative B: Proceeds of Disposition (estimates as of Sept 2008)-

Chisholm	4,170,000
Linbrook	10,420,000
New Central	6,480,000
Brantwood	7,500,000
Total Estimates Revenue:	28,570,000

ALTERNATIVE C1:

Clearview dual track JK-8	Current	2010	2015	Busing #'s
Current OTG Capacity	Nil			
Proposed OTG Capacity		506	506	
Projected Enrolment		~435	~384	0

	Construction/Renovations/Materials	Estimated Costs
Program and Accommodation Enhancements	New School Construction -500 pupils	10,755,000
Program Support Materials		
Total Cost of Project		10,755,000

New Central English JK-8	Current	2010	2015	Busing #'s
Current OTG Capacity	161			
Proposed OTG Capacity		350	350	
Projected Enrolment		~397	~351	~154 (E)

	Construction/Renovations/Materials	Estimated Costs
Program and Accommodation Enhancements	Double Gym and Additional Classrooms	4,560,000
Program Support Materials	Science Equipment Music Equipment Library Resources Physical Education Equipment	5,000 40,000 50,000 17,000
Total Cost of Project		4,672,000

Maple Grove English JK-8	Current	2010	2015	Busing #'s
Current OTG Capacity	302			
Proposed OTG Capacity		400	400	
Projected Enrolment		~454	~397	~154 (E)

	Construction/Renovations/Materials	Estimated Costs
Program and Accommodation Enhancements	Double Gym and Intermediate Specialty Rooms	3,857,500
Program Support Materials	Science Equipment Music Equipment Library Resources Physical Education Equipment	5,000 40,000 50,000 17,000
Total Cost of Project		3,969,500

E J James Grade 1-8 FI	Current	2010	2015	Busing #'s
Current OTG Capacity	377			
Proposed OTG Capacity		377	377	
Projected Enrolment		~375	~337	~260 (FI)

ALTERNATIVE C1 (cont'd):

	Construction/Renovations/Materials	Estimated Costs
Program and Accommodation Enhancements	Nil	Nil
Program Support Materials	Nil	Nil
Total Cost of Project	Nil	Nil

Budget Alternative C1:

Clearview	10,755,000
New Central	4,672,000
Maple Grove	3,969,500
EJ James	
Total Estimated Costs	19,396,500

Projected Revenue Alternative C1: Proceeds of Disposition (estimates as of Sept 2008)-

Chisholm	4,170,000
Linbrook	10,420,000
Brantwood	7,500,000
Total Estimates Revenue:	22,090,000

ALTERNATIVE C2:

Clearview dual track JK-8	Current	2010	2015	Busing #'s
Current OTG Capacity	Nil			
Proposed OTG Capacity		506	506	
Projected Enrolment		~435	~384	0

	Construction/Renovations/Materials	Estimated Costs
Program and Accommodation Enhancements	New School Construction -500 pupils	10,755,000
Program Support Materials		
Total Cost of Project		10,755,000

Linbrook English track JK-8	Current	2010	2015	Busing #'s
Current OTG Capacity	236			
Proposed OTG Capacity		350	350	
Projected Enrolment		~397	~351	~197 (E)

	Construction/Renovations/Materials	Estimated Costs
Program and Accommodation Enhancements	Double Gym and Intermediate Specialty Rooms	4,160,000
Program Support Materials	Science Equipment Music Equipment Library Resources Physical Education Equipment	5,000 40,000 50,000 17,000
Total Cost of Project		4,272,000

Maple Grove English JK-8	Current	2010	2015	Busing #'s
Current OTG Capacity	302			
Proposed OTG Capacity		400	400	
Projected Enrolment		~454	~397	~154 (E)

	Construction/Renovations/Materials	Estimated Costs
Program and Accommodation Enhancements	Double Gym and Intermediate Specialty Rooms	3,857,500
Program Support Materials	Science Equipment Music Equipment Library Resources Physical Education Equipment	5,000 40,000 50,000 17,000
Total Cost of Project		3,969,500

E J James FI track 1-8	Current	2010	2015	Busing #'s
Current OTG Capacity	377			
Proposed OTG Capacity		377	377	
Projected Enrolment		~375	~337	~260 (FI)

